## Principles of Leadership Excellence Certificate Series 5 Building Collaboration and Managing Conflict

Higher achievement, deeper commitment, sharper solutions -- all payoffs of superior teamwork! Competence in handling the complexities of teamwork in just the right way takes the know-how and practice this module provides. It's a sure bet team members with different backgrounds, interests, and personalities will bring different viewpoints to the table. It's also a sure bet that those viewpoints can create stress and conflict. You'll learn how to skyrocket the effectiveness of a team and minimize unproductive conflict.

#### Learning Objectives:

- Explain the value of diversity of thought and expertise in team innovation.
- Decide which of five decision-making options will garner the best results for a situation.
- Categorize the characteristics in each stage of team development.
- Identity the four components of MRA's Team Effectiveness Model.
- Assess the strengths of your team and the opportunities for improvement.
- Explore best practices for keeping remote employees productive and engaged.
- Employ strategies for building consensus on your team.
- Identify the warning signs and prepare to handle problems such as violence and substance abuse.
- Contrast characteristics that distinguish unproductive from productive conflict.
- Compare the five responses to conflict and determine situations to use each.
- Demonstrate a six-step process for managing and resolving conflict respectfully.
- Apply strategies for dealing with disruptive and difficult people.



#### **Learning Options:**

- Classroom training
- At your location

#### Who Should Attend:

 New and experienced supervisors, managers, and professionals as well as for individuals with management potential looking for in-depth strategies with practical application.

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Delivery options include learning at MRA, at your location, or online. Contact MRA to explore how this program may be customized to your unique individual and team training needs.



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### **Course Outline**

- Develop teamwork skills and a collaborative mindset
- Recognize the value of diversity of thought and expertise in team innovation
- Evaluate the Team Effectiveness Model, the stages of team development, and the range of influence you may have a leader
- Deal with the challenges of leading remote and/or isolated employees
- Practice building consensus and other problem-solving techniques for teams
- Analyze causes of conflict in the workplace and different approaches to resolve it
- Identify how to communicate with difficult people
- Review violence in the workplace and how to avoid it

I will definitely apply what I learned in this class! Conflict is everywhere, and now I have great tools to manage it.



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